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**James A. Rice, Ph.D., FACHE**  
*Resident Advisor*  
*An Overview of Services and Experience*

James A. Rice, Ph.D., FACHE is vice chairman of The Governance Institute and executive vice president and practice leader of Integrated Healthcare Strategies (formerly Clark Consulting – Healthcare Group), a leading provider of incentive compensation information and arrangements for hospital systems and medical groups. Dr. Rice brings his expertise to Governance Institute members through governance presentations, writing, board retreat facilitation, board restructuring, and advisory services. His facilitation and advisory experience is focused on strategic governance; business planning and visioning charrettes for health sector and not-for-profit organizations; strategic capital financial planning; mergers and acquisitions; enterprise risk management analyses for physician-hospital joint ventures; strengthening board–CEO relations; refining board–physician relations; managing philanthropy trends and best practices; leading governance model and infrastructure redesign; and harnessing the Internet for enhanced board work.

Dr. Rice is active in strategic capital planning work with U.S. hospital systems through the LarsonAllen organization, and is active internationally in leadership development with the Cambridge International Health Leadership Program in



England. He is a former senior officer in the Minneapolis-based, \$2.2 billion integrated health system, Allina. He draws upon extensive experience in integrated system development, managed care, and HMOs. His experience also includes important work as a teacher, author, speaker, and consultant to physician groups, boards of directors, and ministries of health in over 30 countries.

Dr. Rice has a master's degree and doctorate in management and health policy from the highly regarded graduate program of the University of Minnesota. He has received the University of Minnesota School of Public Health Distinguished Alumni Leadership Award; a National Institute of Health Doctoral Fellowship; the American Hospital Association's Corning Award for excellence in hospital planning as co-founder of the AHA Society for Hospital Planning and Marketing; and a Bush Fellowship to study international economics at the National University of Singapore with Stanford University.

He holds faculty positions in strategic management at Cambridge University, Cambridge, England, and the University of Minnesota, School of Public Health, and has lectured at the Thunderbird International School of Management in Arizona and Harvard University.

## Representative Client List

- Allina Hospitals & Clinics, Minneapolis, MN
- Hennepin County Medical Center, Minneapolis, MN
- Henry Ford Health System, Detroit, MI
- Lake Hospital System, Painesville, OH
- New England Sinai Hospital & Rehabilitation Center, Stoughton, MA
- Porter Memorial Hospital, Valparaiso, IN
- Provena Health System, Mokena, IL
- Shore Memorial Hospital, Somers Point, NJ
- VHA Central-Atlantic, Charlotte, NC

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